NORWEGIAN SEAFOOD COUNCIL

The young seafood consumers

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26.03.2019



Each generation came of age when different political, social, and technological events took place







- Baby Boomers (1946 1964) Expansion of TV
- Generation X (1965 1980) Computer revolution taking hold
- Millennials (1981 1996) Internet, mobile
- Generation Z (1997 present) Apps, Environment





Top 10 Global Consumer Trends 2019





- Environment
- Health
- Convenience
- Technology

The Environment

The past is catching up

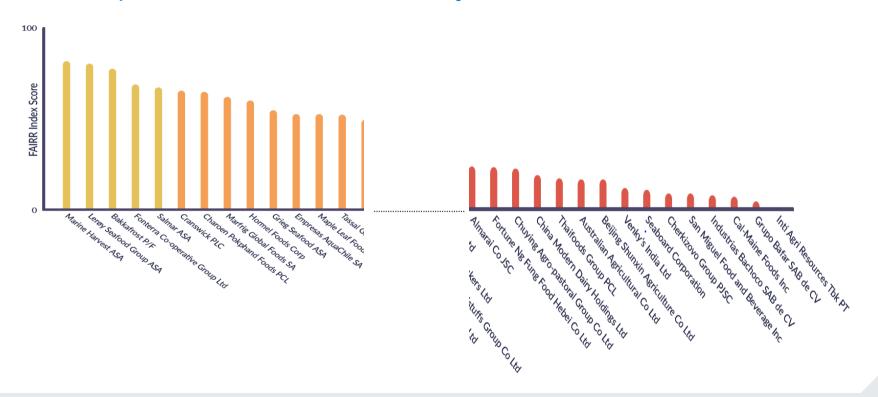




A green shift

- Consumers
- Universities
- Retail
- Environment

Protein producer and sustainability – The FAIRR index



Health

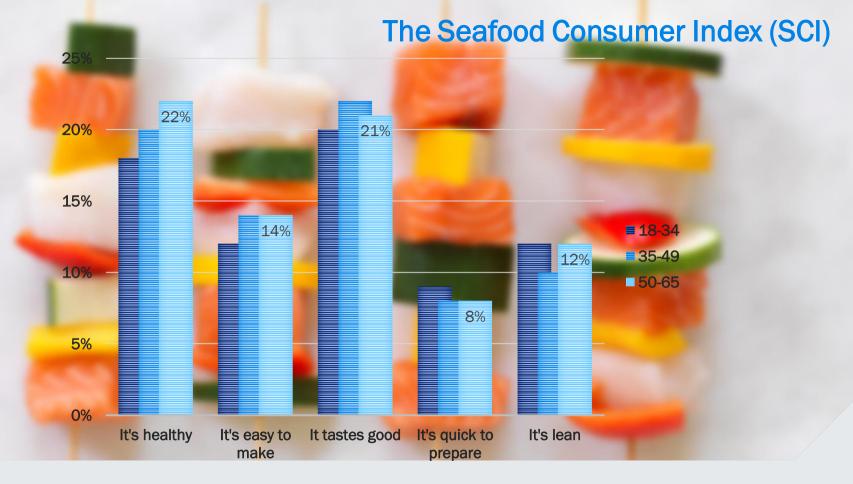
Seafood

The Seafood Consumer Index (SCI)

- It's healthy
- It's easy to make
- It tastes good
- It's quick to prepare
- It's lean







Healthy Diets From Sustainable Food Systems

Environment & Health

Food Planet Health

"Dietary changes from current diets toward healthy diets are likely to result in significant health benefits."

EAT-Lancet Commission

Planetary Health Diet



Figure 1

An integrated agenda for food in the Anthropocene recognizes that food forms an inextricable link between human health and environmental sustainability. The global food system must operate within boundaries for human health and food production to ensure healthy diets from sustainable food systems for nearly 10 billion people by 2050.

Limited intake

Red meat



Optional foods







Emphasized foods











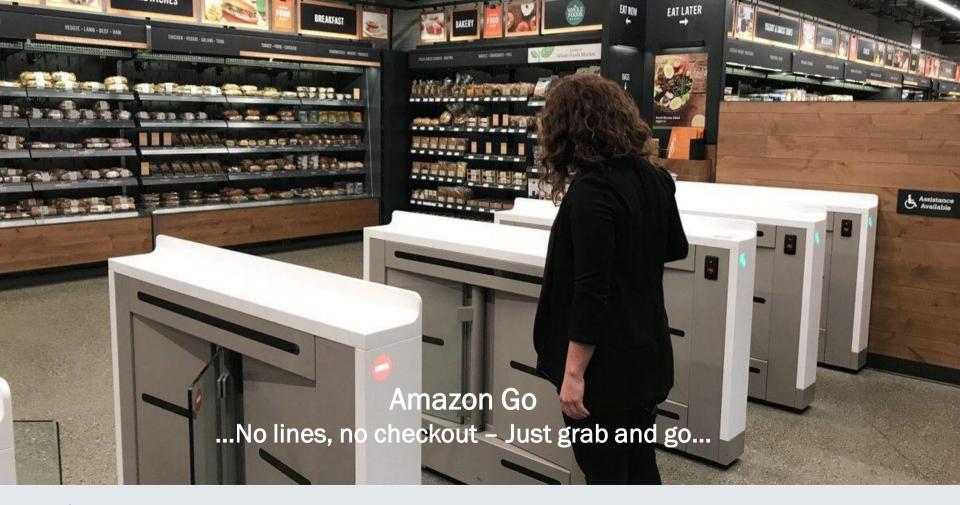


Products,
Packaging, &
Communication





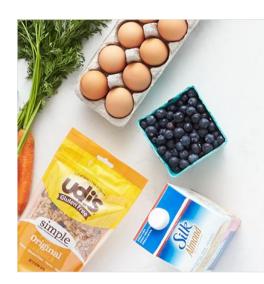




Delivery



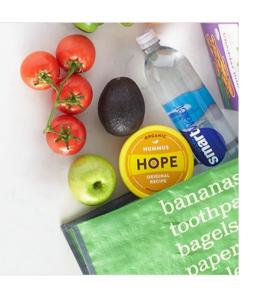
Amazon



amazonfresh Skip the checkout line

Fresh groceries delivered to your door

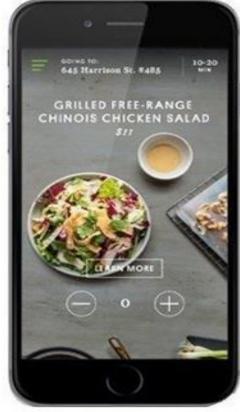
Start your FREE trial >



Apps











A Wall Street Journal series explores food delivery's prospects and challenges.

THE WALL STREET JOURNAL.

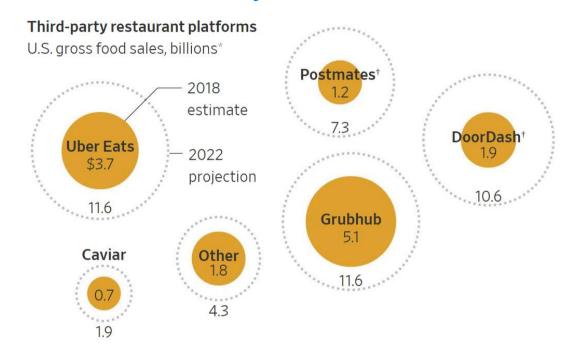
Europe Edition ▼ | March 15, 2019 | Print Edition | Video

a World U.S. Politics Economy Business Tech Markets Opinion Life & Arts Real Estate WSJ. Magazine THE DELIVERY WARS For Food-Delivery Fans, Saving Time Is to vice Day! Worth the Cost More Americans are eating meals at home, assisted by rise of delivery services, despite Thanks for some perceived downsides Thanks for

By Heather Haddon

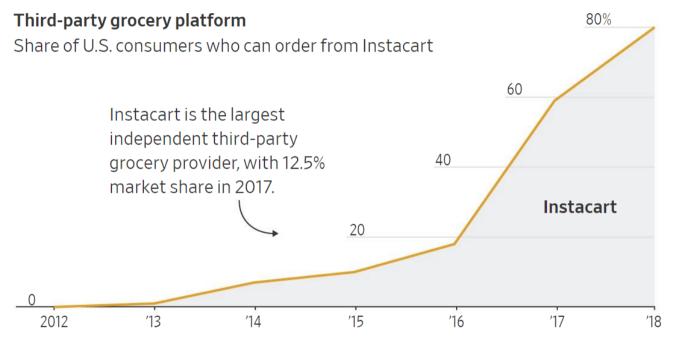
Updated March 15, 2019 6:25 a.m. ET

The restaurant food delivery market



*Includes takeout and delivery †Food only

More people get access to grocery home-delivery

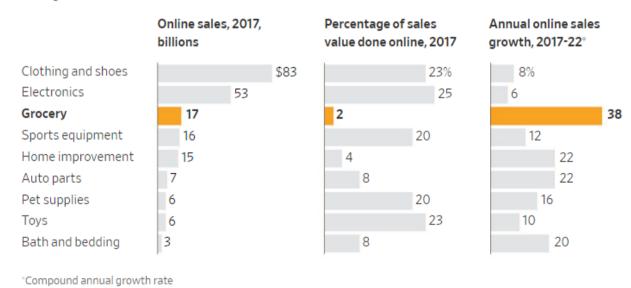


Sources: William Blair (third-party restaurant platforms-estimates and projections); the company (Instacart accessibility); Deutsche Bank (Instacart market share)

Online grocery sales - Relatively small, but growing fast

Shelf Life

A relatively small share of U.S. grocery sales happen online, but sales are projected to grow quickly through 2022.



Source: UBS

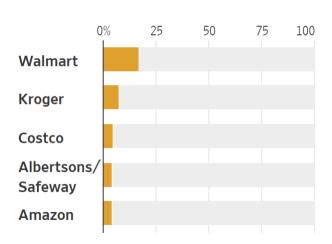
Walmart and the total Online grocery market

Biggest Bite

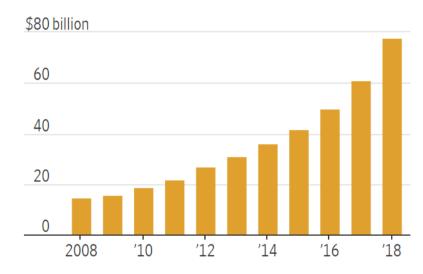
Walmart is the top seller of U.S. groceries, but the market is fractured

U.S. grocery market leaders

Company's 2018 market share



Online grocery sales



Note: 2018 market share and sales data are

estimates

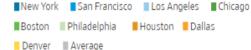
Source: Cowen & Co.

Delivery Costs – Heading towards a sustainable business

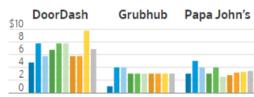
Cha-ching

Food delivery fees are all over the map, with some services charging diners a pretty penny.

Delivery fees on a \$25 order*







Order Up

The amount spent on the typical food-delivery order is rising, with nearly half above \$25.





Source: William Blair online polls, latest of 333 adults, conducted Oct. 15

Food delivery: Convenient, eco-friendly, economically



A DoorDash delivery person in New York City. PHOTO: MICHAEL BUCHER/THE WALL STREET JOURNAL

Summary



Additional consumer demands

- As always: Ever increasing new flavors and meals
- Healthy, eco-friendly and social friendly
 E.g. FAIRR Index, EAT forum, Environmental certification
- Traceability, transparency, communication.
 E.g. block-chain technology
- Products and packaging suited for different meal types, self servicing and home delivery

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Thank you!